New York State Department of Civil Service Request for Proposals RFP #2012ABMC-1 Actuarial and Benefits Management Consulting Services

Jonathan Nemeth Senior Vice President Aon Hewitt 400 Atrium Drive Somerset, NJ 08873

ADMINISTRATIVE PROPOSAL

May 31, 2012



ADMINISTRATIVE PROPOSAL

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Exhibit A - Page 1 of 2

May 31, 2012

ABMC Procurement Manager NYS Department of Civil Service Alfred E. Smith State Office Building Room 803 Albany, New York 12239

RE: RFP No. 2012ABMC-1, entitled
"ACTUARIAL AND BENEFITS
MANAGEMENT CONSULTING SERVICES"
Firm Offer to the State of New York

Aon Hewitt hereby submits this firm and binding offer ("Proposal") to the State of New York in response to New York State Department of Civil Service Request for Proposals 2012ABMC-1, entitled "ACTUARIAL AND BENEFITS MANAGEMENT CONSULTING SERVICES" (RFP). The Proposal hereby submitted meets or exceeds all terms, conditions, and requirements set forth in the above-referenced RFP and in the manner set forth in the RFP.

Aon Hewitt accepts the terms and conditions as set forth in RFP Section 6, Appendices A through D, and agrees to satisfy the comprehensive programmatic duties and responsibilities outlined in the RFP in the manner set forth in the RFP.

Aon Hewitt agrees to execute a contractual agreement composed substantially of the terms and conditions set forth in Section 6 of the RFP, and accepts as non-negotiable the terms and conditions set forth in Appendices A through D of the RFP, subject to modification as suggested in Exhibit S — Extraneous Terms.

Aon Hewitt further agrees, if selected as a result of the RFP, to comply with the provisions of 1) the Tax Law Section 5-a, Certification Regarding Sales and Compensating Use Tax as set forth in §2.02.9 of the RFP; 2) Sections 57 and 220 of the New York State Workers' Compensation Law as set forth in §2.02.10 of the RFP; and 3) the Consultant Disclosure Requirements as set forth in §2.02.11 of the RFP.

This formal offer will remain firm and non-revocable for a minimum period of 365 days from the Proposal Due Date and Time as set forth in the RFP. In the event that a contract is not approved by the NYS Comptroller within the 365 day period, this offer shall remain firm and binding beyond the 365 day period and until a contract is approved by the NYS Comptroller, unless Aon Hewitt delivers to the Department of Civil Service written notice of withdrawal of its Proposal.

Aon Hewitt's complete offer is set forth as follows:

Administrative Proposal: Total of five (5) hard copy volumes [one (1) original and four (4) copies] and

one (1) electronic copy on CD.

<u>Technical Proposal</u>: Total of eleven (11) hard copy volumes [one (1) original and ten (10) copies]

and one (1) electronic copy on CD.

Financial Proposal: Total of five (5) hard copy volumes [one (1) original and four (4) copies] and

one (1) electronic copy on CD.



ABMC Procurement Manager NYS Department of Civil Service May 31, 2012

Exhibit A - Page 2 of 2

The undersigned affirms and swears he has the legal authority and capacity to sign and make this offer on behalf of Aon Hewitt and possesses the legal authority and capacity to act on behalf of Aon Hewitt to execute a contract with the State of New York.

The undersigned affirms and swears as to the truth and veracity of all documents included in this offer.

Date: 5/31/17 Signature
PRINT:
SIGNATORY'S NAME
INDIVIDUAL, CORPORATE OR PARTNERSHIP ACKNOWLEDGMENT
STATE OF New Jersey } COUNTY OF Jonneset }
On the 3 / day ofin the year 2012, before me personally appeared:
JONATHAN NEMETH , known to me to be the person who
executed the foregoing instrument, who, being duly sworn by me did depose and say that _he resides at, County of
[Check One, If Applicable]
(\sqrt{\text{If a corporation}}: _he is theSenior Vice President ofAon Hewitt, the corporation
described in said instrument; that, by authority of the Board of Directors of said corporation, _he is authorized to execute the foregoing instrument on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, _he executed the foregoing instrument in the name of and on behalf of said corporation as the act and deed of said corporation. (If a partnership): _he is the
, the partnership described in said instrument; that, by the terms of
said partnership, _he is authorized to execute the foregoing instrument on behalf of the partnership for the purposes set forth therein; and that, pursuant to that authority, _he executed the foregoing instrument in the name and on behalf of said partnership as the act and deed of said partnership. Notary Public
HNUTS IN SULECTION (CONT.) 그런 그런 그리고 있는 그 사람들이 없는 사람들이다.

EXHIBIT B Offeror Qualification Certification

Exhibit B - Page 1 of 3

An authorized representative of the Offeror who is legally authorized to certify the information requested in the name of and on behalf of the Offeror is required to complete and sign the Offeror Attestations and provide all requested information. Offeror's authorized representative must certify as to the truth of the representations made by signing where indicated, below.

CERTIFICATION:

The Offeror (1) recognizes that the following representations are submitted for the express purpose of assisting the State of New York in making a determination to award a contract; (2) acknowledges and agrees by submitting the Attestation, that the State may at its discretion, verify the truth and accuracy of all statements made herein; (3) certifies that the information submitted in this certification and any attached documentation is true, accurate and complete.

Name of Business Entity Submitting Bid:		Aon Hewitt		
Entity's Legal Form:		√ Corporation □ Partnership □ Sole Proprietorship □ Other		
No. RFP Ref.		RFP Requirement:		
1.	§1.02.1(a)	The Offeror represents and warrants that, at time of Proposal submission, the Offeror:		
No.	RFP Ref.	RFP Requirement:		
2.	§1.02.1(b)	At time of Proposal submission, Offeror represents and warrants that it: √ has □ has not completed, obtained or performed all registrations, filings, approvals, authorizations, consents and examinations required by any governmental authority for the provision of the delivery of Project Services and that it will, during the term of the Contract, comply with any requirements imposed upon it by law.		
No.	RFP Ref.	RFP Requirement:		
3.	§1.02.1(c)	The Offeror: √ agrees does not agree that if selected by the Department as the successful Offeror in this Procurement, the Offeror (Contractor) shall be precluded from 1) submitting a proposal in response to; and/or 2) participating in any way in the development or consultation of any Offeror's proposal(s) in response to any procurement undertaken by the Department for which the Contractor participated, in any manner whatsoever, in the development of the services which are the subject matter of that procurement and/or the associated procurement vehicle and/or its associated evaluation criteria.		

May 31, 2012

Exhibit B - Page 2 of 3

	Name of Business y Submitting Bid:	
No.	RFP Ref.	RFP Requirement:
4.	§1.02.1(d)	The Offeror: √ agrees and acknowledges does not agree and/or acknowledge that all claims, enrollment, and other data (i.e., materials) provided by the Department or the Department's agents and/or contractors is being provided to the Offeror (Contractor) solely for the purpose of allowing the Contractor to fulfill its duties and responsibilities under the Contract; and that said materials are and remain the sole property of the State; and the Offeror: √ represents and warrants does not represent and/or warrant that it will not share, sell, release, or make the data available to third parties in any manner without the written consent of the Department, except as directed by a court of competent jurisdiction, or as necessary to comply with applicable New York State or federal law.
No.	RFP Ref.	RFP Requirement:
5.	§1.02.1(e)	At time of Proposal submission, Offeror represents and warrants that , if selected by the Department as the successful Offeror in this Procurement, all activities associated with Tasks 1, 2, 3 and 4, as applicable: √ will □ will not be overseen by an individual certified as a Fellow in the Society of Actuaries (FSA).
No.	RFP Ref.	RFP Requirement:
6.	§1.02.2(a)	At time of Proposal submission, Offeror represents and warrants that it: √ does □ does not possess adequate staffing resources, financial resources and organizational capacity to perform the type, magnitude and quality of work specified in the RFP. (Note: Evidence that Offeror has adequate staffing resources, financial resources and organization to perform the type, magnitude and quality of work specified in the RFP is to be provided in the Offeror's Organizational Overview section of the Offeror's Technical Proposal.)

(REMAINDER OF PAGE LEFT INTENTIONALLY BLANK)

Exhibit B - Page 3 of 3

Name of Business Entity Submitting Bid:		
No.	RFP Ref.	RFP Requirement:
7.	§1.02.2(b)	At time of Proposal submission, Offeror represents and warrants that it: √ has has not maintained an organization capable of performing the work specified herein the RFP, in continuous operation for at least the past three (3) years and that it has provided services comparable to the Project Services outlined in the RFP continuously during said period for the benefit of, at a minimum, three (3) governmental organizations.
		(Note: Evidence that Offeror has maintained an organization capable of performing the work specified herein the RFP, in continuous operation for at least the past three (3) years and that it has provided services comparable to the Project Services outlined in the RFP continuously during said period for the benefit of, at a minimum, three (3) governmental organizations is to be provided in the Offeror's Organizational Overview section of the Offeror's Technical Proposal.)
No.	RFP Ref.	RFP Requirement:
8	§1.02.2(c)	Offeror represents and warrants that, for each of the past three (3), it: √ has □ has not generated gross revenue in excess of \$500,000 per year from benefit consulting/outsourcing services.
PRIN SIGN	T:	Signature E Jonathan Nemeth TITLE Senior Vice President
F	INDIV	IDUAL, CORPORATE OR PARTNERSHIP ACKNOWLEDGMENT
STATE	OF New Jer	
COUN	TY OF Somers	: SS.: et }
On the	3/ day of 7/2	in the year 2012, before me personally appeared:
Jon.	ATHAN NEMETH	, known to me to be the person who executed the foregoing
instrun	nent, who, being du	ly sworn by me did depose and say that _he resides at, Town of
that, if	applicable:	, County of; and further
[Checl		
	One, If Applicab	
fo _	f a corporation): said instrument; bregoing instrument he executed the fore	he is the <u>Senior Vice President</u> of <u>Aon Hewitt</u> , the corporation described that, by authority of the Board of Directors of said corporation, _he is authorized to execute the on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, egoing instrument in the name of and on behalf of said corporation as the act and deed of said
fo _ co	f a corporation): a said instrument; bregoing instrument the executed the fore proporation.	he is the <u>Senior Vice President</u> of <u>Aon Hewitt</u> , the corporation described that, by authority of the Board of Directors of said corporation, _he is authorized to execute the on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, egoing instrument in the name of and on behalf of said corporation as the act and deed of said he is the
fc 	f a corporation): a said instrument; bregoing instrument the executed the fore corporation. f a partnership): aid partnership, _he	he is the <u>Senior Vice President</u> of <u>Aon Hewitt</u> , the corporation described that, by authority of the Board of Directors of said corporation, _he is authorized to execute the on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, egoing instrument in the name of and on behalf of said corporation as the act and deed of said
fc	f a corporation): a said instrument; bregoing instrument the executed the fore corporation. f a partnership): aid partnership, _he	he is the <u>Senior Vice President</u> of <u>Aon Hewitt</u> , the corporation described that, by authority of the Board of Directors of said corporation, _he is authorized to execute the on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, egoing instrument in the name of and on behalf of said corporation as the act and deed of saidhe is the of, the partnership described in said instrument; that, by the terms of e is authorized to execute the foregoing instrument on behalf of the partnership for the purposes of that, pursuant to that authority, _he executed the foregoing instrument in the name and on

5/3///2

EXHIBIT C Compliance with Public Officers Law Requirements

Exhibit C - Page 1 of 1

The New York State Public Officers Law ("POL"), particularly POL Sections 73 and 74, as well as all other provisions of New York State law, rules and regulations, and policy establishing ethical standards for current and former State employees. In submitting its Proposal, the Offeror must guarantee knowledge and full compliance with such provisions for purposes of the RFP and any other activities including, but not limited to, contracts, bids, offers, and negotiations. Failure to comply with these provisions may result in disqualification from the procurement process, termination, suspension or cancellation of the contract, and criminal proceedings as may be required by law. Offeror affirmatively states that at the time of bid submission, Offeror knows of no factors existing at time of bid submission or which are anticipated to arise thereafter, which would constitute a potential conflict of interest in successfully meeting the contractual obligations set forth in the RFP, including but not limited to:

- (1) No potential for conflict of interest on the part of the Offeror due to prior, current, or proposed contracts, engagements, or affiliations; and
- (2) No potential conflicts in the sequence or timing of the proposed award under the RFP relative to the timeframe for service delivery, or personnel or financial resource commitments of Offeror to other projects.

Signature
PRINT: SIGNATORY'S NAME _Jonathan Nemeth TITLESenior Vice President
JOHATOKI J NAPIL JOHAMMI MCMCMI 121LL Jemoi Vice President
INDIVIDUAL, CORPORATE OR PARTNERSHIP ACKNOWLEDGMENT
STATE OF New Jersey } : SS.:
COUNTY OF Somerset }
On the 3/ day of May in the year 2012, before me personally appeared:
JONATHAN NEMETH , known to me to be the person who executed the foregoing
instrument, who, being duly sworn by me did depose and say that he resides at, Town of
, County of, State of; and further that, if applicable:
[Check One, If Applicable]
(√ If a corporation): _he is theSenior Vice President ofAon Hewitt , the corporation described in said instrument; that, by authority of the Board of Directors of said corporation, _he is authorized to execute the foregoing instrument on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, _he executed the foregoing instrument in the name of and on behalf of said corporation as the act and deed of said corporation.
(If a partnership): _he is the of
Notary Public

May 31, 2012

EXHIBIT D Proposal Submission Requirements Checklist

Exhibit D - Page 1 of 3

The following checklist is provided for use of Offerors to help ensure Offeror's compliance with the RFP requirements. Offerors should indicate by checkmark that the Offeror's Proposal meets <u>each</u> of the following submission requirements (Use RFP provided forms as stipulated. If no form is stipulated, submit appropriate documentation as stated in the requirement.)

TIMELY SUBMISSION:

Offerors are reminded that Offerors are solely responsible for timely delivery of their Proposal to DCS prior to the stated Proposal Due Date and Time deadline as set forth in RFP §2.01.1.

1. PACKAGING AND FORMATTING REQUIREMENTS:

Each part of the Offeror's Proposal (Administrative, Technical and Financial Proposal) must comply with the formatting requirements stated in RFP §2.01.8.

Check (√)	RFP	
If Included	Section	Required Submission
√	§2.01.8.a	The Offeror's Proposal is organized in three separate (3) parts: Administrative; Technical, and Financial Proposals.
V	§2.01.8.a	Offerors must submit one (1) ORIGINAL separately bound hard copy of each part.
1	§2.01.8.a	 eleven (11) separately bound hard copies of the Offeror's Technical Proposal; and five (5) separately bound hard copies of the Offeror's Administrative and Financial Proposals
7	§2.01.8.a	One (1) electronic copy (CD) of each of the three (3) parts of the Offeror's Proposal.
4	§2.01.8.a	Each ORIGINAL hard copy of each part is marked "ORIGINAL" and contains an original signature of an official(s) authorized to bind the Offeror to its provisions on all forms submitted that require the Offeror's signature.
V	§2.01.8.a	The remaining hard copies of each part contain either an original signature or a copy of the official's signature on all forms submitted that require the Offeror's signature and they are numbered sequentially (e.g. Copy #1, Copy #2, etc).
V	§2.01.8.a	Proposals are placed and packaged together, by part, in sealed boxes/envelopes.
√	§2.01.8.a	Each sealed boxes/envelopes contains a label on the outside of the container which contains the required labeling information.
The Proposal	complies wit	h the formatting requirements set forth in the RFP in terms of:
٧	§2.01.8.b	Binding of Proposal: The official name of the organization(s) and "ACTUARIAL AND BENEFITS MANAGEMENT CONSULTING SERVICES" appears either on the outside front cover of each copy of the Offeror's Administrative, Technical and Financial Proposal, or if the Proposals are submitted in loose-leaf binders on the spine of the binders
V	§2.01.8.b	Table of Contents: Each Proposal contains as table of contents.
1	§2.01.8.b	Index Tabs: Each major section of the Proposal and each exhibit/attachment/appendices is labeled with an index tab that completely identifies the title of the section, or exhibit, attachment or appendix as named in the table of contents.
٧	§2.01.8.b	<u>Pagination</u> : Each page of each of the three (3) parts of the Offeror's Proposal is dated and numbered consecutively from its beginning through all appended material.

May 31, 2012 Page 9 of 37

Exhibit D - Page 2 of 3

2. ADMINISTRATIVE PROPOSAL:

The Offeror's Administrative Proposal must respond to all of the mandatory sections as set forth in RFP §4.02.1 through §4.02.12, in the order specific in §4.02 and using the specified forms and formats, as applicable, set forth in RFP Exhibit A through Exhibit L. Sub-sections for which narrative information is to be provided, if any, are not separately listed in the table below, just the Section title and Exhibits, if any that are to be included at that section of the Offeror's Administrative Proposal. When indicating that a section is included the Offeror should ensure that all required submission associated with a given section and its subsections, if any, have been provided (Note: Although not an Official Component of the Offeror's Administrative Proposal, the Checklist includes the "Requested Redactions DC and Hard Copy" as requested to be provided per RFP §4.02.13):

Check (√) If Included	RFP Section	Required Submission and Associated Exhibits, if any
V	§4.02.1	Formal Offer Letter – Exhibit A
V	§4.02.2	Offeror Qualification Certification – Exhibit B
√	§4.02.3	Compliance with Public Officers law Requirements – Exhibit C
V	§4.02.4	Proposal Submission Requirements Checklist – Exhibit D
√	§4.02.5	 EEO Staffing Plan (form EEO-100) - Exhibit E Certification of Good Faith Efforts (form MWBE-104) - Exhibit F MWBE Utilization Plan (form MWBE-100) - Exhibit G
V	§4.02.6	Compliance with Americans with Disabilities Act – Exhibit H
V	§4.02.7	MacBride and Non-Collusive Bidding Certification – Exhibit I
√	§4.02.8	New York State Standard Vendor Responsibility Questionnaire – Exhibit J
√	§4.02.9	Offeror's Certification of Compliance Pursuant to State Finance Law §139-k(5) – Exhibit K
√	§4.02.10	Financial Stability (No associated Exhibit)
√	§4.02.11	Conflicts of Interst (No associated Exhibit)
V	§4.02.12	Freedom of Information Law – Request for Redaction Chart – Exhibit L
Check (√) If Included	RFP Section	Supplemental Information Requested to be Included with Administrative Proposal Package
V	§4.02.13	Requested Redactions CD and Hard Copy

3. TECHNICAL PROPOSAL:

The Offeror's Technical Proposal must respond to all of the mandatory sections as set forth in RFP §4.03.1 through §4.03.6, in the order specified in §4.03 and using the specified formats and forms, as applicable, set forth in RFP Exhibit M through Exhibit Q. Sub-sections for which narrative information is to be provided, if any, are not separately listed in the table below, just the Section title and Exhibits, if any that are to be included at that section of the Offeror's Technical Proposal. When indicating that a section is included the Offeror should ensure that all required submission associated with a given section and its subsections, if any, have been provided:

Check (√) If Included	RFP Section	Required Submission — Associated Exhibits, if any
V	§4.03	Copy of Offeror's Format Offer Letter
V	§4.03.1	Organizational Overview(No associated Exhibit)
\checkmark	§4.03.2	Key Subcontractors – Exhibit M
V	§4.03.3	Client References – 3 client references using Exhibit N
V	§4.03.4	Project Management Team – Exhibit O and Exhibit P
. 1	§4.03.5	Project Services – including 3 prior ad hoc projects and, if applicable, self funded rate development and review project(s), using Exhibit Q

$\sqrt{}$	§4.03.6	Performance Guarantees (No associated Exhibit)
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Exhibit D - Page 3 of 3

4. FINANCIAL PROPOSAL:

The Offeror's Financial Proposal must respond to all of the mandatory sections as set forth in RFP §4.04.1 through §4.04.3, in the order specified in §4.04 and using the specified forms and formats set forth in RFP Exhibit R, Forms 1 through 4. Sub-sections for which narrative information is to be provided, if any, are not separately listed in the table below, just the Section title and Exhibits, if any bits that are to be included at that section of the Offeror's Financial Proposal. When indicating that a section is included the Offeror should ensure that all required submission associated with a given section and its subsections, if any, have been provided:

Check (√) If Included	RFP Section	Required Submission — Associated Exhibits, if any
$\sqrt{}$	§4.04	Copy of Offeror's Formal Offer Letter
V	§4.04.1	Task #1 — Premium Rate Renewals and Plan Funding Requirements — Exhibit R, Form 1
\checkmark	§4.04.2	Task #2 — Quarterly Analysis — Exhibit R, Form 2
V	§4.04.3	Tasks #3 and #4 – GASB 45 Valuation and Ad Hoc Projects Fixed Hourly Rates – Exhibit R, Forms 3 and 4



State of New York
Department of Civil Service
Alfred E. Smith State Office Building
Albany, NY 12239

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EEO-100 (9/2011)

OFFICE OF FINANCIAL ADMINISTRATION

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Solicitation No.:	Reporting Entity:	Repo	ort includes:
	✓ Contractor	\(\rightarrow\)	∠ Contractor's work force to be utilized on this contract
	Subcontractor		Contractor's total work force
Contractor/Subcontractor's Name: Aon 1	n Hewitt		Subcontractor's work force to be utilized on this contract
Contractor/Subcontractor's Address: 40	Adrium Drive, Somerset, NJ 08873		
FEM: 22	22-2232264		Subconfractor's total work force

EEO Job Categories		Work	Work force by Gender				R	Work force by Race/Ethnic Identification	force by Identifica	ation					
	Total Work Force	Total Male (M)	Total Female (F)	White (M) (M)	ite (F)	BB (M)	Black) (F)	Hispanic (M) (F)		Asian (M) (F	E)	American Indian or Alaskan Native (M) (F)	8 8 0	Disabled Individual (M) (F)	Veteran (M) (F
Executive/Senior level Officials & Managers	1	-		-											
First/Mid level officials & Managers	37	27	10	25	8	-				-	2				
Professionals	*	22	12	11	08		-			47	-				
Technicians	D	0													
Sales Workers	1	0													
Administrative Support Workers	26	5	21	4	13		7		-	-					
Craft Workers															
Operatives															
Laborers and Helpers															
Service Workers													1		
Totals											1	-	1		
PREPAREDBY (Signature):	re):		0			THE STATE OF THE S	TELEPHONE NO.:	E NO.:						DATE	DATE:
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NAME AND THEE OF PREPAREK (Fruit of Type):	REPARE	(Print or		Jonathan Nemeth	than	Ner	neth	S	SUP	0					



Department of Civil Service Alfred E. Smith State Office Building Albany, NY 12239 State of New York

EQUAL EMPLOYMENT OPPORTUNITY STAFFING PLAN

EEO-100 (9/2011)

OFFICE OF FINANCIAL ADMINISTRATION

the State contract. Where the work force to be unitized in the performance of the State contract cannot be separated out from the contractor's total work force, the Officror shall complete this form for the contractor's total work force. Subcontractors awarded a subcontract over \$25,000 for the contractor, replacement, major repair, renovation, planning or design of real property and improvements thereon (the "Work") except where the Work is for the beneficial use of the Contractor must complete this form upon request of the Department. General Instructions: All Offerors must complete an EEO Staffing Plan (EEO 100) and submit it as part of the bid or proposal package. Where the work force to be utilized in the performance of the State contract can be separated out from the contractor's total work force, the Offeror shall complete this form only for the anticipated work force to be utilized on

Instructions for completing:

- Enter the Solicitation Number that this report applies to along with the name and address of the Offeror (contractor).

 Check off the appropriate box to indicate if the report is the contractor or a subcontractor.

 Check off the appropriate box to indicate if the contractor's/subcontractor's work force being reported is just for the contract or the total work force.

 Enter the total work force by EEO job category.
- Break down the total work force by gender and enter under the heading "Work force by Gender."

 Break down the total work force by race/ethnic background and enter under the heading "Work force by Race/Ethnic Identification."
- Enter information on any disabled or veteran employees included in the work force under the appropriate heading. Enter the name, title, phone number and email address for the person completing the form. Sign and date the form in the designated boxes.

RACE/ETHNIC IDENTIFICATION

Race/ethnic designations as used by the Equal Employment Opportunity Commission do not denote scientific definitions of anthropological origins. For the purposes of this report, an employee may be included in the group to which he or she appears to belong, identifies with, or is regarded in the community as belonging. However, no person should be counted in more than one race/ethnic group. The race/ethnic categories for this survey are:

WHITE: (Not of Hispanic origin) All persons having origins in any of the original peoples of Europe, North Africa, or the Middle East.

BLACK: A person, not of Hispanic origin, who has origins in any of the black racial groups of the original peoples of Africa

HISPANIC: A person of Mexican, Puerto Rican, Cuban, Central or South American or other Spanish culture or origin, regardless of race.

ASIAN & PACIFIC ISLANDER: A person having origins in any of the original peoples of the Far East, Southeast Asia, the Indian subcontinent or the Pacific Islands.

AMERICAN INDIAN OR ALASKAN NATIVE (Not of Hispanic Origin): A person having origins in any of the original peoples of North America, and who maintains cultural identification through tribal affiliation or community recognition.

DISABLED INDIVIDUAL - any person who:

- has a physical or mental impairment that substantially limits one or more major life activity
 - has a record of such an impairment; or
 - is regarded as having such an impairment.

VIETNAM ERA VETERAN: A veteran who served at any time between and including January 1, 1963 and May 7, 1975.



State of New York Department of Civil Service Alfred E. Smith State Office Building Albany, NY 12239

M/WBE GOAL REQUIREMENTS CERTIFICATION OF GOOD FAITH EFFORTS

OFFICE OF FINANCIAL ADMINISTRATION MWBE-104 (1/2012)

The Contractor must document "good faith efforts" to provide meaningful participation by New York State Certified M/WBE

subcontractors or suppliers in the performance of the State Contract. The undersigned hereby certifies that he/she has taken the following actions on behalf of the Contractor to demonstrate the aforesaid good faith efforts [check actions as applicable]: (a) The Contractor attended any pre-bid meetings that were scheduled by the Department or the NYS Department of Economic Development or its designee to inform minority and women business enterprises of contracting and subcontracting opportunities available on the project; (b) The Contractor identified economically feasible units of the project that could be contracted or subcontracted to minority and women small business enterprises in order to increase the likelihood of participation by such enterprises; (c) The Contractor advertised in general circulation, trade association, and trade-oriented, minority and women-focused publications, if any, concerning the contracting or subcontracting opportunity; (d) The Contractor solicited and provided written notice to a reasonable number of minority and women business enterprises identified from current certified lists of such business enterprises provided or maintained by the NYS Empire State Development's Division of Minority and Women Owned Business Development, or its designee, of the contracting or subcontracting opportunity in sufficient time to allow the enterprises to participate effectively; (e) The Contractor followed up initial solicitations by contacting the enterprises to determine whether the enterprises were interested in such contracting or subcontracting opportunity; (f) The Contractor provided interested minority and women business enterprises with adequate information about the plans, specifications and requirements for the contracting or subcontracting opportunity; (g) The Contractor used the services of community organizations, contractor groups, state and federal business assistance offices and other organizations identified by the NYS Department of Economic Development or its designee that provide assistance in the recruitment and placement of minority and women business enterprises; and (h) The Contractor negotiated in good faith with minority and women business enterprises submitting bids, proposals, or quotations and did not, without justifiable reason, reject as unsatisfactory any bids, proposals or quotations prepared by any minority or women business. "Good faith" negotiating means engaging in good faith discussions with minority or women businesses about the nature of the work, scheduling, requirements for special equipment, opportunities for dividing of work among the bidders, proposers, and various subcontractors and the bids of the minority or women businesses, including sharing with them any cost estimates from the request for proposal or invitation to bid documents, if available. Date Signature: Print Name: Jo Company: Aon He orato before me this 3/



State of New York Department of Civil Service Alfred E. Smith State Office Building Albany, NY 12239

MWBE UTILIZATION PLAN

MWBE-100 (9/2011)

OFFICE OF FINANCIAL ADMINISTRATION

INSTRUCTIONS; All Offerors must complete this MWBE Utilization Plan and submit it as part of their Proposal. The Plan must contain a detailed description of % Subcontracts/Supplies NO If YES, submit form MWBE101 5. Dollar Value of % WBE: EMAIL ADDRESS: ☐ Partial Waiver UTILIZATION PLAN APPROVED:
VES NO Date: M/WBE Goals for the Solicitation: MBE: 4. Detailed Description of Work (Attach Federal Identification No.: 22-2232264 YES the services to be provided by each Minority and/or Woman-Owned Business Enterprise (M/WBE) identified by the Offeror. YES NO additional sheets, if necessary.) Solicitation No.: 2012ABMC-1 DATE: 8 | 9 | NOTICE OF DEFICIENCY ISSUED: Total Waiver TELEPHONE NO.: WBE: 7 YES WBE CERTIFIED: \(\Brightarrow\) YES MBE CERTIFIED: \(\Brightarrow\) YES WAIVER GRANTED: REVIEWED BY: NO If YES, submit form MWBE101 Date: 3. Federal ID No. COMPLETE AND ACCURATE INFORMATION MAY RESULT IN A ACKNOWLEDGEMENT AND AGREEMENT TO COMPLY WITH SUBMISSION OF THIS FORM CONSTITUTES THE OFFEROR'S EXECUTIVE LAW, ARTICLE 15-A. FAILURE TO SUBMIT THE M/WBE REQUIREMENTS SET FORTH UNDER NYS FIUNDING OF NONCOMPLIANCE AND/OR PROPOSAL NAME AND TITLE OF PREPARE'R (Print or Type): DATE: Offeror's Certification Status:

MBE NYS ESD Certified NYS ESD Certified 2. Classification WBE MBE WBE 6. WAIVER REQUESTED: MBE: ✓ YES City, State, Zip Code: Somerset, NJ 08873 Jonathan Nemeth, Senior Vice President PREPARED BY (Signature): Address: 400 Atrium Drive Offeror Name: Aon Hewitt Subcontractors/Suppliers DISQUALIFICATION. Address, Telephone No. Name, Address, Email 1. M/WBE B.



el el	State of New York Department of Civil Service Alfred E. Smith State Office Building		REQUEST FOR WAIVER FORM
	Albany, NY 12239		OFFICE OF FINANCIAL ADMINISTRATION MWBE-101 (9/2011)
			Page 1 of 2
INSTRUCTIONS: SEE PA	INSTRUCTIONS: SEE PAGE 2 OF THIS ATTACHMENT FOR REQUIREMENTS AND DOCUMENT SUBMISSION INSTRUCTIONS.	UIREMENTS AND DOCUMEN	IT SUBMISSION INSTRUCTIONS.
Offeror/Confractor Name: Acn	ne: Aon Hewitt	Federal Identification No.: 22-2232264	1: 22-2232264
Address: 400 Atrium Drive	rive	Solicitation No.: 2012ABMC-1	3MC-1
City, State, Zip Code: Somerset, NJ 08873	Somerset, NJ 08873	Contract No.:	
By submitting this form participation pursuant t	By submitting this form and the required information, the company certifies that every Good F. participation pursuant to the M/WBE requirements set forth under the Procurement/Contract.	sany certifies that every Good der the Procurement/Contract	By submitting this form and the required information, the company certifies that every Good Faith Effort has been taken to promote M/WBE participation pursuant to the M/WBE requirements set forth under the Procurement/Contract.
Offeror/Confractor is requesting a:	equesting a:	Certification	Conditional
1. MBE Waiver-	[7] MBE Waiver - A waiver of the MBE Goal for the Procurement/Contract is requested.	urement/Contract is requested	
2. WBE Waiver-	[7] WBE Waiver - A waiver of the WBE Goal for the Procurement/Contract is requested.	urement/Contract is requested	
3. ESD Certificati if MBE/WBE is N	☐ ESD Certification Waiver – A waiver of the requireme if MBE/WBE is NOT ESD certified.)	nt that the MBE/WBE be certi	ESD Certification Waiver - A waiver of the requirement that the MBE/WBE be certified by Empire State Development (ESD). (Check here if MBE/WBE is NOT ESD certified.)
☐ Checking this l	Checking this box, if an application for certification has been filed with Empire State Development.	s been filed with Empire State	Development
4. Conditional W	Conditional Waiver - (Attach separate sheet outlining special conditions or extenuating circumstances.)	special conditions or extenuat	ing circumstances.)
Prepared By (Signature)		Date 5/3/	71/
Printed or Typed Name and Title of Preparer: Jonathan Nemeth	and Title of Telephon Warn	3	Email Address
SUBMISSION OF THIS	SUBMISSION OF THIS FORM CONSTITUTES THE	*********** FOR DEPA	********** FOR DEPARTMENT USE ONLY ************
OFFEROR/CONTRACTOR'S AGREEMENT TO COMPLY BEOURBEMENTS SET FORT	OFFEROR/CONTRACTOR'S ACKNOWLEDGEMENT AND AGREEMENT TO COMPLY WITH THE M/WBE REGIIDEMENTS SET FORTH INNER NYS EYECITIVE	REVIEWED BY:	ДАТЕ :
LAW, ARTICLE 15-A. AND ACCURATE INFO	LAW, ARTICLE 15-A. FAILURE TO SUBMIT COMPLETE AND ACCURATE INFORMATION MAY RESULT IN A FINDING OF NONCOMPLIANCE AND/OR PROPOSAL	Walver Granted: VES NO Total Walver Parti ESD Certification Walver Co.	NO Partial Walver er Conditional
DISQUALIFICATION	DISQUALIFICATION AND/OR TERMINATION OF THE	*Comments:	std - Ivak:



Alfred E. Smith State Office Building Department of Civil Service Albany, NY 12239 State of New York

REQUEST FOR WAIVER FORM

MWBE-101 (9/2011)

OFFICE OF FINANCIAL ADMINISTRATION

CONTRACT

Page 2 of 2

M/WBE REQUIREMENTS AND WAIVER SUBMISSION

When completing the Request for Waiver Form please check all boxes that apply. To be considered, the Request for Waiver Form must be accompanied by documentation for items 1 - 11, as listed below. Copies of the following information and all relevant supporting documentation must be submitted along with the request:

- A statement setting forth your basis for requesting a partial or total waiver.
- The names of general circulation, trade association, and M/WBE-oriented publications in which you solicited
 - M/WBEs for the purposes of complying with your participation goals.

 A list identifying the date(s) that all solicitations for M/WBE participation were published in any of the above
 - publications.
- A list of all WWBEs appearing in the NYS Directory of Certified Firms that were solicited for purposes of complying with your M/WBE participation levels.
- Copies of notices, dates of contact, letters, and other correspondence as proof that solicitations were made in writing and copies of such solicitations, or a sample copy of the solicitation if an identical solicitation was made to all M/WBEs.
 - Provide copies of responses made by M/WBEs to your solicitations.
- Provide a description of any contract documents, plans, or specifications made available to MWBEs for purposes of soliciting their bids and the date and manner in which these documents were made available.
- Provide documentation of any negotiations between you, the Offeror/Contractor, and the M/WBEs undertaken
- Provide any other information you deem relevant which may help us in evaluating your request for a waiver. for purposes of complying with your MWBE participation goals.
 - Provide the name, title, address, telephone number, and email address of Offeror's/Contractor's representative Copy of notice of application receipt issued by Empire State Development (ESD), authorized to discuss this waiver request.

Note: Unless a Total Waiver has been granted, Offeror/Contractor will be required to submit all reports and documents pursuant to the provisions set forth in the procurement and/or contract, as deemed appropriate by the Department, to determine M/WBE compliance. In cases where the Department grants a full or partial waiver of M/WBE participation goals, the waiver request will be posted to the Department's website.

EXHIBIT H Compliance with Americans with Disabilities Act

Exhibit H - Page 1 of 1

The Offeror hereby provides assurance of its compliance with the Americans With Disabilities Act (42 USC§12101 et seq.), in that any services and programs provided during the course of performance of the contract resultant from the RFP (Contract) shall be accessible under Title II of the Americans With Disabilities Act, and as otherwise may be required under the Americans With Disabilities Act.

Date:
INDIVIDUAL, CORPORATE OR PARTNERSHIP ACKNOWLEDGMENT
STATE OF New Jersey } : SS.: COUNTY OF Somerset } On the 31 day of in the year 2012, before me personally appeared:
JONATHAN NEMETH , known to me to be the person who executed the foregoing
instrument, who, being duly sworn by me did depose and say that _he resides at, Town of, County of, State of; and further that, if applicable:
[Check One, If Applicable] (√ If a corporation): _he is the _Senior Vice President of _Aon Hewitt, the corporation described in said instrument; that, by authority of the Board of Directors of said corporation, _he is authorized to execute the foregoing instrument on behalf of the corporation for purposes set forth therein; and that, pursuant to that authority, _he executed the foregoing instrument in the name of and on behalf of said corporation as the act and deed of said corporation. (If a partnership): _he is the of, the partnership described in said instrument; that, by the terms of said partnership, _he is authorized to execute the foregoing instrument on behalf of the partnership for the purposes set forth therein; and that, pursuant to that authority, _he executed the foregoing instrument in the name and on behalf of said partnership as the act and deed of said
Notary Public /

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5/3//12

EXHIBIT I MacBride and Non-Collusive Bidding Certification

Exhibit I - Page 1 of 1

NON-DISCRIMINATION IN EMPLOYMENT IN NORTHERN IRELAND MACBRIDE FAIR EMPLOYMENT PRINCIPLES

In accordance with Chapter 807 of the Laws of 1992 the Offeror, by submission of this bid, certifies that it or any individual or legal entity in which the Offeror holds a 10% or greater ownership interest, or any individual or legal entity that holds a 10% or greater ownership interest in the Offeror, either (answer "yes" or "no" to one or both of the following, as applicable): Have business operations in Northern Ireland. Yes _____ or No _____ If yes:

Shall take lawful steps in good faith to conduct any business operations they have in Northern Ireland in accordance with the MacBride Fair Employment Principles relating to nondiscrimination in employment and freedom of workplace opportunity regarding such operations in Northern Ireland, and shall permit independent monitoring of their compliance with such Principles. Yes _____ or No ____

NON-COLLUSIVE BIDDING CERTIFICATION

By submission of this bid, each Offeror and each person signing on behalf of any Offeror certifies, and in the case of a joint bid each party thereto certifies as to its own organization, under penalty of perjury, that to the best of his knowledge and belief:

- The prices in this bid have been arrived at independently without collusion, consultation, communication or agreement for the purpose of restricting competition, as to any matter relating to such prices with any other Offeror or with any competitor;
- Unless otherwise required by law, the prices which have been quoted in this bid have not been knowingly disclosed by the Offeror and will not knowingly be disclosed by the Offeror prior to opening, directly or indirectly, to any other Offeror or to any competitor; and

No attempt has been made or will be made by the Offeror to induce any other person, partnership or corporation to submit or not to submit a bid for the purpose of restricting competition.

Date		Signatur	re
PRINT:			Carrier Vice Breeklant
SIGNATORY'S NAME	Jonathan Nemeth		Senior Vice President
INDIVID	UAL, CORPORATE OR I	PARTNERSHI	IP ACKNOWLEDGMENT
STATE OF New Jersey			
COUNTY OF Somerset	: SS.: }		
On the $\frac{31}{2}$ day of $\frac{2}{3}$	in the year 2012	2, before me per	rsonally appeared:
JONATHAN NEMETH	, known to m	ne to be the perso	on who executed the foregoing
instrument, who, being duly sv	worn by me did depose and sa	y that _he resid	les at, Town of
applicable:	, County of	, State of	f; and further that, if
described in said instrum execute the foregoing ins	nent; that, by authority of the strument on behalf of the corpo	e Board of Direct oration for purpos	on Hewitt, the corporation tors of said corporation, _he is authorized to ses set forth therein; and that, pursuant to the healf of said corporation as the act and decomposed to the set and deco
(If a partnership): _he	is the		of
set forth therein; and the	authorized to execute the fore	going instrument _he executed th	d in said instrument; that, by the terms of t on behalf of the partnership for the purposes he foregoing instrument in the name and on
Notary Public			
8			
May 31, 2012			Page 19 of 37

You have selected the For-Profit Non-Construction questionnaire which may be printed and completed in this format or, for your convenience, may be completed online using the New York State VendRep System.

COMPLETION & CERTIFICATION

The person(s) completing the questionnaire must be knowledgeable about the vendor's business and operations. An owner or officer must certify the questionnaire and the signature must be notarized.

DEFINITIONS

All underlined terms are defined in the "New York State Vendor Responsibility Definitions List," found at http://www.osc.state.ny.us/vendrep/documents/definitions.pdf. These terms may not have their ordinary, common or traditional meanings. Each vendor is strongly encouraged to read the respective definitions for any and all underlined terms. By submitting this questionnaire, the vendor agrees to be bound by the terms as defined in the "New York State Vendor Responsibility Definitions List" existing at the time of certification.

RESPONSES

Every question must be answered. Each response must provide all relevant information which can be obtained within the limits of the law. However, information regarding a determination or finding made in error which was subsequently corrected is not required. Individuals and <u>Sole Proprietors</u> may use a Social Security Number but are encouraged to obtain and use a federal <u>Employer</u> <u>Identification Number</u> (<u>EIN</u>).

REPORTING ENTITY

Each vendor must indicate if the questionnaire is filed on behalf of the entire <u>Legal Business Entity</u> or an <u>Organizational Unit</u> within or operating under the authority of the <u>Legal Business Entity</u> and having the same <u>EIN</u>. Generally, the <u>Organizational Unit</u> option may be appropriate for a vendor that meets the definition of "<u>Reporting Entity</u>" but due to the size and complexity of the <u>Legal Business Entity</u>, is best able to provide the required information for the <u>Organizational Unit</u>, while providing more limited information for other parts of the <u>Legal Business Entity</u> and Associated Entities.

ASSOCIATED ENTITY

An <u>Associated Entity</u> is one that owns or controls the <u>Reporting Entity</u> or any entity owned or controlled by the <u>Reporting Entity</u>. However, the term <u>Associated Entity</u> does **not** include "sibling organizations" (i.e., entities owned or controlled by a parent company that owns or controls the <u>Reporting Entity</u>), unless such sibling entity has a direct relationship with or impact on the <u>Reporting Entity</u>.

STRUCTURE OF THE QUESTIONNAIRE

The questionnaire is organized into eleven sections. Section I is to be completed for the <u>Legal Business Entity</u>. Section II requires the vendor to specify the <u>Reporting Entity</u> for the questionnaire. Section III refers to the individuals of the <u>Reporting Entity</u>, while Sections IV-VIII require information about the <u>Reporting Entity</u>. Section IX pertains to any Associated Entities, with one question about their <u>Officials</u>/Owners. Section X relates to disclosure under the Freedom of Information Law (FOIL). Section XI requires an authorized contact for the questionnaire information.

May 31, 2012 Page 20 of 40

		William Control					HILLY
I. LEGAL BU	SINESS ENTITY INFORMAT	ION					
	ss Entity Name1				er 9 digits, w	ithout hyp	nen)
70	Inc. (NJ) dba Aon Hewitt		-ibbaba	222232264		Fax	
	e <u>Principal Place of Business</u> (s	street, o	city, state,	Telephon		rax	
400 Atrium Driv	re, Somerset, NJ 08873				ext.		
E-mail			Website	е			
			aonhewit	t.com	1 12		
Additional <u>Le</u> <u>Name</u> , Other	gal Business Entity Identities: Identity, or <u>EIN</u> used in the la	If appl	icable, list ar (5) years and	y other <u>DE</u> I the statu	BA, <u>Trade Na</u> s (active or ir	me, <u>Forme</u> nactive).	<u>er</u>
Туре	Name	1.2	EIN	1 -	Status	Sel.	
	See Attached Aon Consulting (NJ) Corporate Subsidiary Chart as of November 8, 2011						
1.0 Legal Busin	ess Entity Type - Check appropriate b	oox and p	rovide additiona	l information	13		
⊠ Corpora	tion (including PC)	Date of	Incorporation	- '	9/15/1978		ı
Limited	Liability Company (LLC or PLLC)	Date of	Organization			<u> </u>	
Partners	hip (including LLP, LP or General)		Registration or				
Sole Pro	prietor		any years in bus	siness?			
Other		Date E	stablished				
If Other, ex	plain:						
1.1 Was the Le	gal Business Entity formed or incorpor	rated in N	New York State?			☐ Yes [⊠ No
If 'No,' indic applicable ju ☐ United St ☑ Other	rate jurisdiction where <u>Legal Business Enti</u> risdiction or provide an explanation if a <u>Ce</u> ates State Country <u>New Jersey</u>	ty was for ertificate o	med or incorporate f Good Standing i	ed and attach as not available	a <u>Certificate of Go</u>	od Standing fi	com the
Explain, if	not available:			1.5			
1.2 Is the <u>Legal</u>	Business Entity publicly traded?					☐ Yes 🏻	⊠ No
If "Yes," p	rovide CIK Code or Ticker Symbol						
1.3 Does the Le	egal Business Entity have a DUNS Nu	mber?		91.		☐ Yes	⊠ No
1878 158 158 158 1	Inter DUNS Number						
Business Er	Business Entity's Principal Place of Intity maintain an office in New York SA," if Principal Place of Business is in	State?		ork State, doe	es the <u>Legal</u>	⊠ Yes [□ N/A	□ No

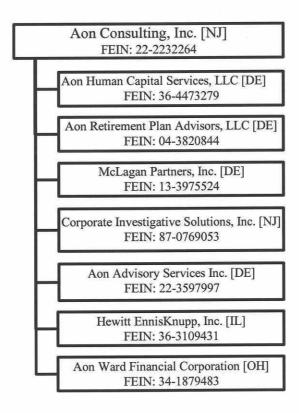
¹All underlined terms are defined in the "New York State Vendor Responsibility Definitions List," which can be found at http://www.osc.state.ny.us/vendrep/documents/definitions.pdf.

May 31, 2012

I. LEGAL BUSINESS E	INTITY INFORMATION	
	dress and telephone number for one office located in York, NY 10038 Tel: (212) 441-2000	New York State.
Women-Owned Business certified Disadvantaged I If "Yes," check all that a New York State on New York State of New York State of New York State of Prederally certifie	tity a New York State certified Minority-Owned Busics Enterprise (WBE), New York State Small Business Business Enterprise (DBE)? pply: certified Minority-Owned Business Enterprise (MBE) certified Women-Owned Business Enterprise (WBE) Small Business (SB) d Disadvantaged Business Enterprise (DBE) mcipal Owners, if applicable. For each person, included finecessary. If applicable, reference to relevant SEC in	(SB) or a federally e name, title and percentage of ownership.
Name	Title	Percentage Ownership (Enter 0% if not applicable)
Kristi Savacool	CEO	0%
Scott Ordway	CFO	0%
John Zern	EVP Americas H&B Practice	0%

May 31, 2012 Page 22 of 40

Aon Consulting, Inc. (NJ) Corporate Subsidiary Chart As of November 8, 2011



STATE OF NEW JERSEY DEPARTMENT OF THE TREASURY SHORT FORM STANDING

AON CONSULTING, INC.

0100072141

With the Previous or Alternate Name

BENEFACTS INC. (Alternate Name)
COMPENSATION DESIGN GROUP (Alternate Name)
ALEXANDER & ALEXANDER BENEFITS SERVICES INC. (Previous Name)
THE RAMAPO GROUP, INC. (Previous Name)

I, the Treasurer of the State of New Jersey, do hereby certify that the above-named New Jersey Domestic Profit Corporation was registered by this office on September 15, 1978.

As of the date of this certificate, said business continues as an active business in good standing in the State of New Jersey, and its Annual Reports are current.

I further certify that the registered agent and registered office are:

Prentice Hall Corp. System 830 Bear Tavern Rd. Trenton, NJ 08628



Certification# 125006796

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed my Official Seal at Trenton, this 24th day of May, 2012

Andrew P Sidamon-Eristoff State Treasurer

Verify this certificate at https://wwwl.state.nj.us/TYTR_StandingCert/JSP/Verify_Cert.jsp

II. REPORTING ENTITY INFORMATION		
The Reporting Entity for this questionnaire is:		
Note: Select only one.		
□ Legal Business Entity		
Note: If selecting this option, "Reporting Entity" rej questionnaire. (SKIP THE REMAINDER OF SECTION 1)	fers to the entire <u>Legal Business .</u> ON II AND PROCEED WITH SE	Entity for the remainder of the ECTION III.)
Organizational Unit within and operating under the a		
SEE DEFINITIONS OF "REPORTING ENTITY" AND "ORG TO QUALIFY FOR THIS SELECTION.		
Note: If selecting this option, "Reporting Entity" rej for the remainder of the questionnaire. (COMPLETE SECTIONS OF THIS QUESTIONNAIRE.)	fers to the <u>Organizational Unit</u> w THE REMAINDER OF SECTION	oithin the <u>Legal Business Entity</u> ON II AND ALL REMAINING
IDENTIFYING INFORMATION		
a) Reporting Entity Name Aon Consulting, Inc.		
Address of the Primary Place of Business (street, city, sta	te, zip code)	Telephone
200 E. Randolph, Chicago, IL 6060		ext.
b) Describe the relationship of the Reporting Entity to t	he <u>Legal Business Entity</u>	
c) Attach an <u>organizational chart</u>		
d) Does the Reporting Entity have a <u>DUNS</u> Number?		Yes No
If "Yes," enter <u>DUNS</u> Number		
e) Identify the designated manager(s) responsible for the name and title. Attach additional pages if necessary.	e business of the Reporting Enti	ty. For each person, include
Name	Title	

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INSTRUCTIONS FOR SECTIONS III THROUGH VII

For each "Yes," provide an explanation of the issue(s), relevant dates, the government entity involved, any remedial or corrective action(s) taken and the current status of the issue(s). For each "Other," provide an explanation which provides the basis for not definitively responding "Yes" or "No." Provide the explanation at the end of the section or attach additional sheets with numbered responses, including the Reporting Entity name at the top of any attached pages.

III. LEADERSHIP INTEGRITY WITHIN THE PAST FIVE (5) YEARS, HAS ANY CURRENT OR FORMER R OFFICIAL OR ANY INDIVIDUAL CURRENTLY OR FORMERLY HAVING TO SIGN, EXECUTE OR APPROVE BIDS, PROPOSALS, CONTRACTS OR SUP	HE AUTHORITY TO
3.0 Sanctioned relative to any business or professional permit and/or license?	☐ Yes ☐ No ☐ Other
3.1 Suspended, debarred, or disqualified from any government contracting process?	☐ Yes ☐ No ☐ Other
3.2 The subject of an <u>investigation</u> , whether open or closed, by any <u>government entity</u> for a civil or criminal violation for any business-related conduct?	☐ Yes ☐ No ☐ Other
 3.3 Charged with a misdemeanor or felony, indicted, granted immunity, convicted of a crime or subject to a judgment for: a) Any business-related activity; or b) Any crime, whether or not business-related, the underlying conduct of which was related to truthfulness? 	Yes No Other
For each "Yes" or "Other" explain:	
Christeen K. Sheehan, a Vice President of Aon Consulting, Inc. (NJ) entered into a Licen Order with the Georgia Department of Insurance on April 12, 2011 for inadvertently faili continuation of her resident Georgia insurance license prior to December 31, 2010. The rwere submitted, a \$150.00 administrative fine was paid, and Ms. Sheehan's license was r	ng to timely file for equired renewal documents
Lei Zhang, an Assistant Vice President of Aon Consulting, Inc. (NJ), entered into a Licer Order with the Georgia Department of Insurance on January 26, 2011 for inadvertently facontinuation of her resident Georgia insurance license prior to December 31, 2009. The rwere submitted, an \$150.00 administrative fine was paid, and Ms. Zhang's license was respectively.	ailing to timely file for equired renewal documents
 Nebraska Consent Order (8/15/08) – Administrative fine for a lapse in employing a license branch location), and providing insurance consultant services and collecting fees from 19 frame. 	

	INTEGRITY - CONTRACT BIDDING THIN THE PAST FIVE (5) YEARS, HAS THE REPORTING ENTITY:		
	Been <u>suspended</u> or <u>debarred</u> from any <u>government contracting process</u> or been <u>disqualified</u> on any government procurement, permit, license, concession, franchise or lease, including, but not limited to, <u>debarment</u> for a violation of New York State Workers' Compensation or Prevailing Wage laws or New York State Procurement Lobbying Law?	Yes	⊠ No
4.1	Been subject to a denial or revocation of a government prequalification?	Yes	⊠ No
	Been denied a contract award or had a bid rejected based upon a <u>non-responsibility finding</u> by a government entity?	Yes	⊠ No
	Had a low bid rejected on a government contract for failure to make good faith efforts on any Minority-Owned Business Enterprise, Women-Owned Business Enterprise or Disadvantaged Business Enterprise goal or statutory affirmative action requirements on a previously held contract?	Yes	⊠ No
4.4	Agreed to a voluntary exclusion from bidding/contracting with a government entity?	Yes	⊠ No
	Initiated a request to withdraw a bid submitted to a government entity in lieu of responding to an information request or subsequent to a formal request to appear before the government entity?	☐ Yes	⊠ No

May 31, 2012 Page 26 of 40

For each "Yes," explain:		
V. INTEGRITY - CONTRACT AWARD WITHIN THE PAST FIVE (5) YEARS, HAS THE REPORTING ENTITY:		
5.0 Been <u>suspended</u> , cancelled or <u>terminated for cause</u> on any <u>government contract</u> including, but not limited to, a <u>non-responsibility finding</u> ?	Yes	⊠ No
5.1 Been subject to an <u>administrative proceeding</u> or civil action seeking specific performance or restitution in connection with any <u>government contract</u> ?	Yes	⊠ No
5.2 Entered into a formal monitoring agreement as a condition of a contract award from a government entity?	Yes	⊠ No
For each "Yes," explain:		
VI. CERTIFICATIONS/LICENSES		
WITHIN THE PAST FIVE (5) YEARS, HAS THE REPORTING ENTITY:		
6.0 Had a revocation, suspension or disbarment of any business or professional permit and/or license?	Yes	⊠ No
6.1 Had a denial, decertification, revocation or forfeiture of New York State certification of Minority-Owned Business Enterprise, Women-Owned Business Enterprise or federal certification of Disadvantaged Business Enterprise status for other than a change of ownership?	Yes	⊠ No
For each "Yes," explain:		
VII. LEGAL PROCEEDINGS WITHIN THE PAST FIVE (5) YEARS, HAS THE REPORTING ENTITY:		
7.0 Been the subject of an <u>investigation</u> , whether open or closed, by any <u>government entity</u> for a civil or criminal violation?	⊠ Yes	☐ No
7.1 Been the subject of an indictment, grant of immunity, <u>judgment</u> or conviction (including entering into a plea bargain) for conduct constituting a crime?	Yes	⊠ No
7.2 Received any OSHA citation and Notification of Penalty containing a violation classified as <u>serious or willful</u> ?	Yes	⊠ No
7.3 Had a government entity find a willful prevailing wage or supplemental payment violation or any other willful violation of New York State Labor Law?	Yes	⊠ No
7.4 Entered into a consent order with the New York State Department of Environmental Conservation, or received an enforcement determination by any government entity involving a violation of federal, state or local environmental laws?	Yes	⊠ No
 7.5 Other than previously disclosed: a) Been subject to fines or penalties imposed by government entities which in the aggregate total \$25,000 or more; or b) Been convicted of a criminal offense pursuant to any administrative and/or regulatory action taken by any government entity? 	Yes	⊠ No

For each "Yes," explain:

Aon corporation and/or its subsidiaries are party to numerous lawsuits and administrative proceedings on a worldwide basis. Although ultimate outcome of all such matters cannot be ascertained with certainty, it is the position of the Company that the disposition or ultimate determination of such claims will not have a material effect on the financial position of the company, nor impact its ability to perform services for the benefit of its clients. Similarly, no judgment or administrative fine previously incurred by the Company has materially affected its ability to provide services to its clients.

Complete details can be found in Aon Consulting's Annual Report on Form 10-K for 2010 and can be accessed through the investors relations – SEC filings portion of Aon.com.

Settlement Agreements

Beginning February 11, 2010, Aon Corporation ("Aon") and its subsidiaries and affiliates entered into amended and restated agreements (the "Amended Settlement Agreement") with the Attorney General of the State of New York, the New York Department of Insurance, the Attorney General of the State of Illinois, the Illinois Department of Insurance, the Attorney General of the State of Connecticut, and the majority of other Departments of Insurance, which supersedes earlier agreements. The Amended Settlement Agreement allows various forms of compensation that were previously prohibited, and lessens the disclosure obligations which were required under the prior settlement. The Amended Settlement Agreement required compensation disclosure that complies with any rules, regulations or guidance promulgated or issued by the attorneys general or insurance departments in the states in which Aon conducts business.

SEC/DOJ Investigation

As reported by Aon Corporation in its SEC filings since the Quarterly Report on form 10-Q for the quarter ending June 30, 2007 (filed on November 8, 2007), following inquiries from regulators, Aon commenced an internal review of its compliance with certain U.S. and non-U.S. anti-corruption laws, including the U.S. Foreign Corrupt Practices Act ("FCPA"). An outside law firm with significant experience in the area is overseeing the review. Certain government agencies, including the Securities and Exchange Commission ("SEC"), and the U.S. Department of Justice ("DOJ"), have also been investigating these matters. Aon is fully cooperating with these investigations, and has agreed with the U.S. agencies to toll any applicable statute of limitations pending completion of the investigation.

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VIII. FINANCIAL AND ORGANIZATIONAL CAPACITY				
8.0	Within the past five (5) years, has the <u>Reporting Entity</u> received any <u>formal unsatisfactory</u> <u>performance assessment(s)</u> from any <u>government entity</u> on any contract?	Yes	⊠ No	
	f "Yes," provide an explanation of the issue(s), relevant dates, the government entity involved, any remedial or corrective ction(s) taken and the current status of the issue(s). Provide answer below or attach additional sheets with numbered esponses.			
8.1	Within the past five (5) years, has the <u>Reporting Entity</u> had any <u>liquidated damages</u> assessed over \$25,000?	Yes	⊠ No	
	If "Yes," provide an explanation of the issue(s), relevant dates, contracting party involved, the amount assurement status of the issue(s). Provide answer below or attach additional sheets with numbered responses.	sessed an	d the	
8.2	Within the past five (5) years, have any <u>liens</u> or <u>judgments</u> (not including UCC filings) over \$25,000 been filed against the <u>Reporting Entity</u> which remain undischarged?	Yes	⊠ No	
	If "Yes," provide an explanation of the issue(s), relevant dates, the Lien holder or Claimant's name(s), the <u>lien(s)</u> and the current status of the issue(s). Provide answer below or attach additional sheets with numbers	e amount ered resp	of the onses.	
8.3	In the last seven (7) years, has the <u>Reporting Entity</u> initiated or been the subject of any bankruptcy proceedings, whether or not closed, or is any bankruptcy proceeding pending?	Yes	⊠ No	
	If "Yes," provide the bankruptcy chapter number, the court name and the docket number. Indicate the current status of the proceedings as "Initiated," "Pending" or "Closed." Provide answer below or attach additional sheets with numbered responses.			
8.4	During the past three (3) years, has the <u>Reporting Entity</u> failed to file or pay any tax returns required by <u>federal</u> , state or local tax laws?	Yes	⊠ No	
	If "Yes," provide the taxing jurisdiction, the type of tax, the liability year(s), the tax liability amount the Reporting Entity failed to file/pay and the current status of the tax liability. Provide answer below or attach additional sheets with numbered responses.			
8.5	During the past three (3) years, has the <u>Reporting Entity</u> failed to file or pay any New York State unemployment insurance returns?	Yes	⊠ No	
	If "Yes," provide the years the <u>Reporting Entity</u> failed to file/pay the insurance, explain the situation and any remedial or corrective action(s) taken and the current status of the issue(s). Provide answer below or attach additional sheets with numbered responses.			
8.6	During the past three (3) years, has the Reporting Entity had any government audit(s) completed?	Yes	⊠ No	
	a) If "Yes," did any audit of the <u>Reporting Entity</u> identify any reported significant deficiencies in internal control, fraud, illegal acts, significant violations of provisions of contract or grant agreements, significant abuse or any <u>material</u>	Yes	□ No	
	If "Yes" to 8.6 a), provide an explanation of the issue(s), relevant dates, the government entity involved, any remedial or corrective action(s) taken and the current status of the issue(s). Provide answer below or attach additional sheets with numbered responses.			

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IX. ASSOCIATED ENTITIES THIS SECTION PERTAINS TO ANY ENTITY(IES) THAT EITHER CONTROLS OR IS CONTROLLED BY THE REPORTING ENTITY. (SEE DEFINITION OF "ASSOCIATED ENTITY" FOR ADDITIONAL INFORMATION TO COMPLETE THIS SECTION.)					
9.0 Does the Reporting Entity have any Associated Entities?					
Note: All questions in this section must be answered if the Reporting Entity is either:					
 An <u>Organizational Unit</u>; or The entire <u>Legal Business Entity</u> which controls, or is controlled by, any other entity(ies). 					
 9.1 Within the past five (5) years, has any <u>Associated Entity Official</u> or <u>Principal Owner</u> been charged with a misdemeanor or felony, indicted, granted immunity, convicted of a crime or subject to a <u>judgment</u> for: a) Any business-related activity; or b) Any crime, whether or not business-related, the underlying conduct of which was related to truthfulness? 	☐ Yes ⊠ No				
If "Yes," provide an explanation of the issue(s), the individual involved, his/her title and role in the <u>Associated Entity</u> , his/her relationship to the <u>Reporting Entity</u> , relevant dates, the <u>government entity</u> involved, any remedial or corrective action(s) taken and the current status of the issue(s).					
9.2 Does any <u>Associated Entity</u> have any currently undischarged <u>federal</u> , New York State, New York City or New York local government <u>liens</u> or <u>judgments</u> (not including UCC filings) over \$50,000?	W ☐ Yes ☒ No				
If "Yes," provide an explanation of the issue(s), identify the <u>Associated Entity</u> 's name(s), <u>EIN</u> (s), activity, relationship to the <u>Reporting Entity</u> , relevant dates, the Lien holder or Claimant's name(s <u>lien</u> (s) and the current status of the issue(s). Provide answer below or attach additional sheets with 9.3 Within the past five (5) years, has any <u>Associated Entity</u> :), the amount of the				
a) Been <u>disqualified</u> , <u>suspended</u> or <u>debarred</u> from any <u>federal</u> , New York State, New York City other New York local <u>government contracting process</u> ?	or Yes No				
b) Been denied a contract award or had a bid rejected based upon a <u>non-responsibility finding</u> by any <u>federal</u> , New York State, New York City, or New York local <u>government entity</u> ?	y Yes No				
c) Been <u>suspended</u> , <u>cancelled</u> or <u>terminated for cause</u> (including for <u>non-responsibility</u>) on any <u>federal</u> , New York State, New York City or New York local <u>government contract</u> ?	☐ Yes ⊠ No				
d) Been the subject of an <u>investigation</u> , whether open or closed, by any <u>federal</u> , New York State New York City, or New York local <u>government entity</u> for a civil or criminal violation with a penalty in excess of \$500,000?	yes ⊠ No				
e) Been the subject of an indictment, grant of immunity, <u>judgment</u> , or conviction (including entering into a plea bargain) for conduct constituting a crime?	☐ Yes ⊠ No				
f) Been convicted of a criminal offense pursuant to any administrative and/or regulatory action taken by any <u>federal</u> , New York State, New York City, or New York local <u>government entity</u>	☐ Yes ☒ No				
g) Initiated or been the subject of any bankruptcy proceedings, whether or not closed, or is any bankruptcy proceeding pending?	☐ Yes ⊠ No				
For each "Yes," provide an explanation of the issue(s), identify the <u>Associated Entity</u> 's name(s), activity, relationship to the <u>Reporting Entity</u> , relevant dates, the <u>government entity</u> involved, any action(s) taken and the current status of the issue(s). Provide answer below or attach additional sh responses.	remedial or corrective				

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X. FREEDOM OF INFORMATION LAW	V (FOIL)				
Freedom of Information Law (FOIL).	erein is believed to be exempt from disclosure under the Yes No				
Note: A determination of whether such infor any request for disclosure under FOIL.	mation is exempt from FOIL will be made at the time of				
Indicate the question number(s) and explain the basis for the claim.					
XI. AUTHORIZED CONTACT FOR TH	IS QUESTIONNAIRE				
Name	Telephone Fax				
Jonathan Nemeth	ext.				
Title	Email				
Senior Vice President					

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Certification

The undersigned: (1) recognizes that this questionnaire is submitted for the express purpose of assisting New York State contracting entities in making responsibility determinations regarding an award of a contract or approval of a subcontract; (2) recognizes that the Office of the State Comptroller (OSC) will rely on information disclosed in the questionnaire in making responsibility determinations and in approving a contract or subcontract; (3) acknowledges that the New York State contracting entities and OSC may, in their discretion, by means which they may choose, verify the truth and accuracy of all statements made herein; and (4) acknowledges that intentional submission of false or misleading information may constitute a misdemeanor or felony under New York State Penal Law, may be punishable by a fine and/or imprisonment under Federal Law, and may result in a finding of non-responsibility, contract suspension or contract termination.

The undersigned certifies that he/she:

- is knowledgeable about the Reporting Entity's business and operations;
- has read and understands all of the questions contained in the questionnaire;
- has not altered the content of the questionnaire in any manner;
- has reviewed and/or supplied full and complete responses to each question;
- to the best of his/her knowledge, information and belief, confirms that the Reporting Entity's responses are true, accurate and complete, including all attachments, if applicable;
- understands that New York State will rely on the information disclosed in the questionnaire when entering into a contract with the Reporting Entity; and
- is under obligation to update the information provided herein to include any material changes to the Reporting Entity's responses at the time of bid/proposal submission through the contract award notification, and may be required to update the information at the request of the New York State contracting entities or OSC prior to the award and/or approval of a contract, or during the term of the contract.

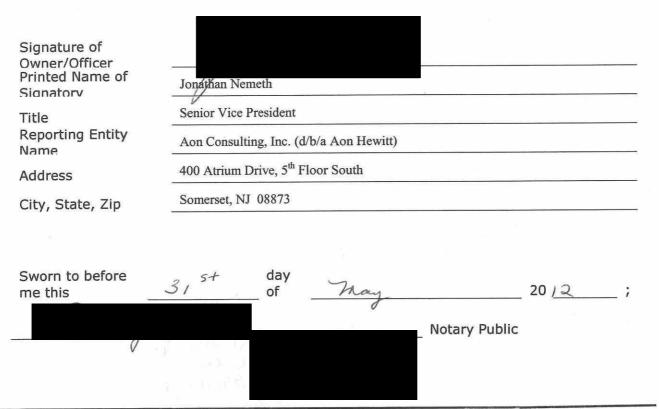


EXHIBIT K Offeror's Certification of Compliance Pursuant to State Finance Law §139-k(5)

Exhibit K - Page 1 of 1

Instructions:

New York State Finance Law (SFL) §139-k(5) requires that every contract award subject to the provisions of SFL §§139-k or 139-j shall contain a certification by the Offeror that all information provided to the DCS with respect to SFL §139-k is complete, true and accurate.

At the time an Offer or Bid is submitted to the DCS, the Offeror/Offeror must provide the following certification that the information it has and will provide to the DCS pursuant to SFL §139-k is complete, true and accurate including, but not limited to, disclosures of findings of non-responsibility made within the previous four years by any State governmental entity where such finding of non-responsibility was due to a violation of SFL §139-j or due to the intentional provision of false or incomplete information to a State governmental entity.

Offeror Certification

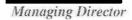
I certify that all information provided to the Governmental Entity with respect to State Finance Law §139-k is complete, true and accurate.

Name of Offeror:	Aon Hewitt
By:	
	// (Signature)
Name:	Jonathan Nemeth
Title:	Senior Vice President
Address:	400 Atrium Drive
	Somerset, NJ 08873
Date:	5/31/12

4.02.10 Financial Stability

Financial Institution Reference Letters:

- Letter dated April 16, 2012 from Citibank, N.A.
- Letter dated April 16, 2012 from Northern Trust
- Letter dated April 19, 2012 from J. P. Morgan



Global Banking 388 Greenwich Street 35th Floor New York, NY 10013

April 16, 2012

AON Corporation 200 East Randolph Street Chicago, Illinois 60601-6408

To Whom It May Concern:

Bank Reference

RE: AON Corporation

Ladies and Gentlemen:

This is to certify that AON Corporation has maintained accounts with our bank for over 10 years. Up to the present date, our experience with this company has been entirely satisfactory, and we are not aware of any unfavorable information with respect to this company.

We note that this information is provided to you in strict confidence and excludes any guarantee or liability on our part.

Yours faithfully,

Citibank, N.A.



April 16, 2012

To Whom it May Concern:

Northern Trust Company has provided Aon Corporation with banking services over a period of several years. Without exception, we have found Aon to be credit worthy, and a client in good standing.

Sincerely,

Senior Vice President

April 19, 2012

To Whom It May Concern:

In connection with the participation by Aon Corporation (the "Company") in the bidding process for your contemplated project or business opportunity, you have requested the Company to provide you with a brief summary of our banking relationship with the Company. JPMorgan Chase Bank, N.A. ("JPMorgan") is pleased to advise you that JPMorgan and its predecessor firms have maintained a banking relationship with the Company for over ten years. JPMorgan and its affiliates provide a number of financial products and services to the Company, including a committed revolving line of credit to the Company.

The Company has handled its obligations to JPMorgan and its affiliates in connection with its transactions with them in a satisfactory manner and is in good standing with us.

The information in this letter is provided as an accommodation to the inquirer and on the condition that it is strictly confidential; that no liability or responsibility whatsoever in connection herewith shall attach to JPMorgan, its affiliates or any of their respective officers, employees or agents; that this letter makes no representations regarding the general condition of Company, their respective management, or their future liability to meet their obligations, and that any information provided is subject to change without notice.

If you have any questions or require any further information, please do not hesitate to contact me at

Sincerely,

JPMorgan Chase Bank, N.A.

By:_		
Name:	22.00.7	
Title:	Vice President	

4.02.11 Conflict of Interest

Aon Hewitt is unaware of any conflicts of interest – real or perceived – as it relates to our ability to provide the services anticipated by this Request for Proposal.